

YOUNGSTOWN STATE UNIVERSITY

Fiscal Year 2008 Operating Budget and Capital Funds



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and Capital Funds

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YOUNGSTOWN STATE UNIVERSITY

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YOUNGSTOWN STATE UNIVERSITY

Fiscal Year 2008 Operating Budget

The Summary Budget

The Fiscal Year 2008 operating budget of \$158,713,000 is \$4.6 million higher than the modified FY 2007 operating budget; \$3.3 million relates to an increase in the General Fund, and \$1.3 million relates to auxiliary earned income. The Capital Budget for Fiscal Years 2007-2008 totals \$43 million, which includes State Capital Improvement Budget funds of \$19.2 million and local funds of \$23.8 million.

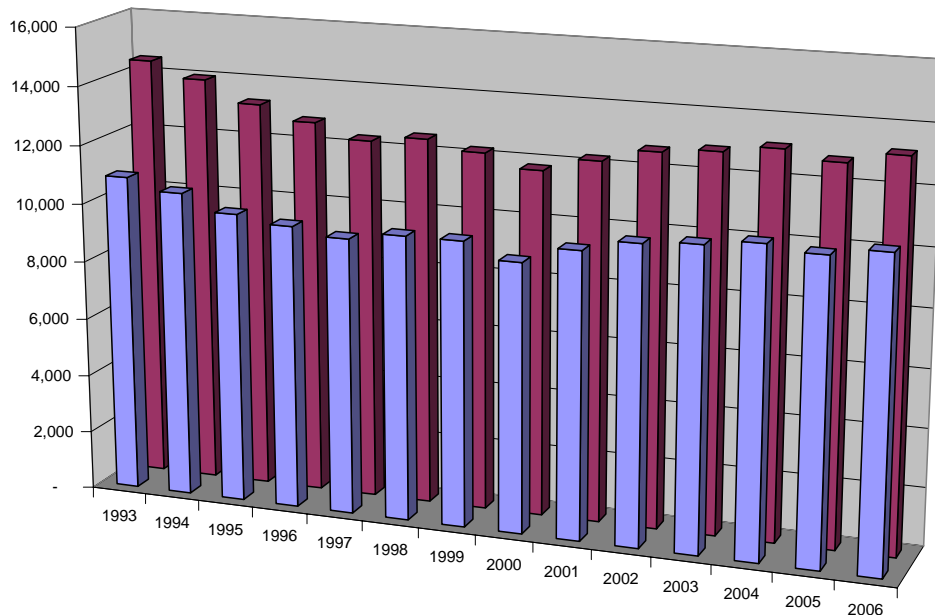
Table 1
Operating Budget Summary

	<u>FY 2007 Modified Budget</u>	<u>FY 2008 Budget</u>	<u>Percent Change</u>
<i>General Fund</i>	\$137,475,550	\$140,800,000	2.4%
<i>Auxiliaries (Earned Income)</i>	16,621,000	17,913,000	7.3%
Total Operating Budget	<u>\$154,096,550</u>	<u>158,713,000</u>	<u>2.9%</u>
Capital Funds (biennial)	<u>\$44,435,000</u>	<u>\$43,000,000</u>	<u>-5.3%</u>

Enrollment Data

The 2006-2007 academic year marked an upturn in YSU's enrollment trend, reaching the highest level of full-time equivalent (FTE) enrollments since 1993. Actual FTE enrollments during fall term 2006 totaled 10,590 or 3.6% above the budgeted FTE level of 10,220. This increase in enrollments, combined with a slight increase in state support, resulted in an FY 2007 modified budget that was \$2,475,550 above the original adopted budget.

Chart 1: Fall Term Enrollment Trends



	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
FTE	10,897	10,508	9,954	9,714	9,462	9,729	9,733	9,203	9,766	10,171	10,311	10,518	10,332	10,590
Headcount	14,501	13,979	13,273	12,801	12,324	12,533	12,222	11,787	12,250	12,698	12,858	13,101	12,812	13,183

General Fund Revenues

FY 2008 budgeted General Fund Revenues total \$140,800,000, a \$3.3 million increase over the FY 2007 modified budget. Table 2 provides a comparative summary of General Fund Revenue; Appendix A (page 11) provides greater detail. The FY 2008 proposed budget reflects a 6.8% increase in state support. Amended Substitute House Bill 119, the state of Ohio’s biennial operating budget bill for FYs 2008 and 2009, allocates an additional \$96 million in direct state support for higher education in FY 2008, of which YSU’s share is projected to be approximately \$2.9 million or 6.8% above FY 2007 actual state support.

FY 2008 budgeted revenues also include the Board-approved increases in student fees using a two-year student FTE average of 10,461. While Amended Substitute House Bill 119 prohibits all state colleges and universities from increasing in-state undergraduate tuition, YSU’s FY 2008 budgeted revenues are based on increases in other exempt fees, including a 6% increase in graduate instructional and general fees, a 3% increase in the surcharge for non-resident undergraduates and a \$1 per credit hour increase in the General Fee to support the operation of the Andrews Wellness & Recreation Center. In March 2007, the YSU Board of Trustees approved a significant reduction in the non-resident surcharge for graduate students; however, because this reduced surcharge is expected to result in a greater number of graduate enrollments from outside Ohio, the reduction in this surcharge is budgeted as revenue-neutral in FY 2008.

Table 2
General Fund Revenue
Fiscal Years 2007 and 2008

Source	FY 2007 Modified Budget	FY 2008 Budget	Percent Change
<i>Tuition, Fees & Other Student Charges</i>			
Instructional & Mandatory Fees	\$83,052,000	\$82,950,000	-0.1%
Other Tuition, Fees & Student Charges	8,185,200	8,397,486	2.6%
Total Tuition, Fees & Other Student Charges	\$91,237,200	\$91,347,486	0.1%
<i>State Appropriations</i>			
State Share of Instruction	\$39,905,166	\$42,658,718	6.9%
Success, Access & Jobs Challenge	2,973,173	3,125,852	5.1%
Total State Appropriations	\$42,878,339	\$45,784,570	6.8%
<i>Other Sources</i>	\$3,360,011	\$3,667,944	9.2%
Total General Fund Revenue	\$137,475,550	\$140,800,000	2.4%

Reductions in state support for public higher education in Ohio have significantly altered the revenue composition for Youngstown State University over the past several years, shifting the financial burden more heavily to students. Chart 2 below shows that Tuition, Fees and Charges provide 65% of total General Fund Revenues, while State Appropriations provide 32% and Other Sources provide 3%. Chart 3 below illustrates the correlation between the growth in YSU's tuition and the decline in state support for YSU since FY 2001.

Chart 2
FY 2008 General Fund Revenue by Source

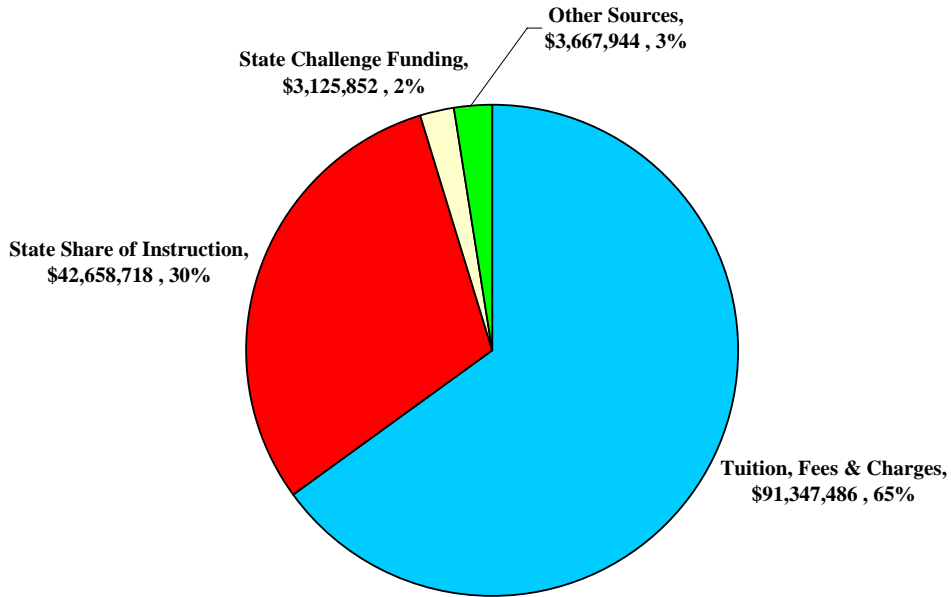
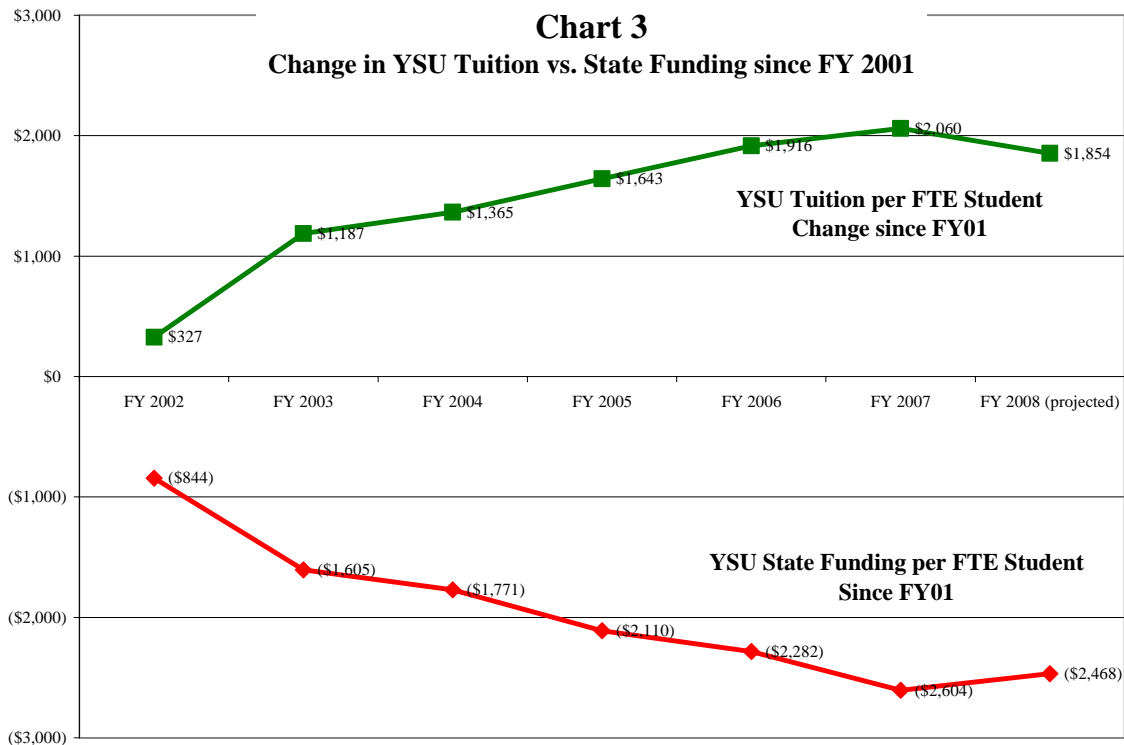


Chart 3
Change in YSU Tuition vs. State Funding since FY 2001



Figures controlled for CPI inflation. Source: Ohio Board of Regents

General Fund Expenses

General Fund expenses are summarized in Table 3 by expense category while Table 4 summarizes the same expenditures by division. Personnel costs increased by 2.8% primarily due to negotiated salary increases for all four unions. Budgeted fringe benefits total 32.5% of total wages and salaries, which reflects the actual aggregate percentage of salaries for the first six months of FY 2007.

Operating costs are projected to increase by 0.8%, of which 12% is attributable to an increase in Maintenance/Repairs/Utilities, reflecting a \$600,000 base increase in the central Utilities budget. Additionally, General Fund scholarship expenses were reduced in FY 2008 by \$358,000 to reflect the additional scholarship contributions from the YSU Foundation and the YSU Annual Fund in FY 2008, and to recognize the fact that scholarships were over-budgeted by nearly \$600,000 in FY 2007. See Appendices B and C on pages 12-14 for additional detail.

The General Fund non-mandatory transfer also includes an Early Retirement Incentive Program (ERIP) base reserve of \$1,153,000 which represents the salary and fringe savings resulting from the retirements of 63 staff members through June 30, 2007.

Table 3
General Fund Expenditures by Natural Classification
Fiscal Years 2007 and 2008

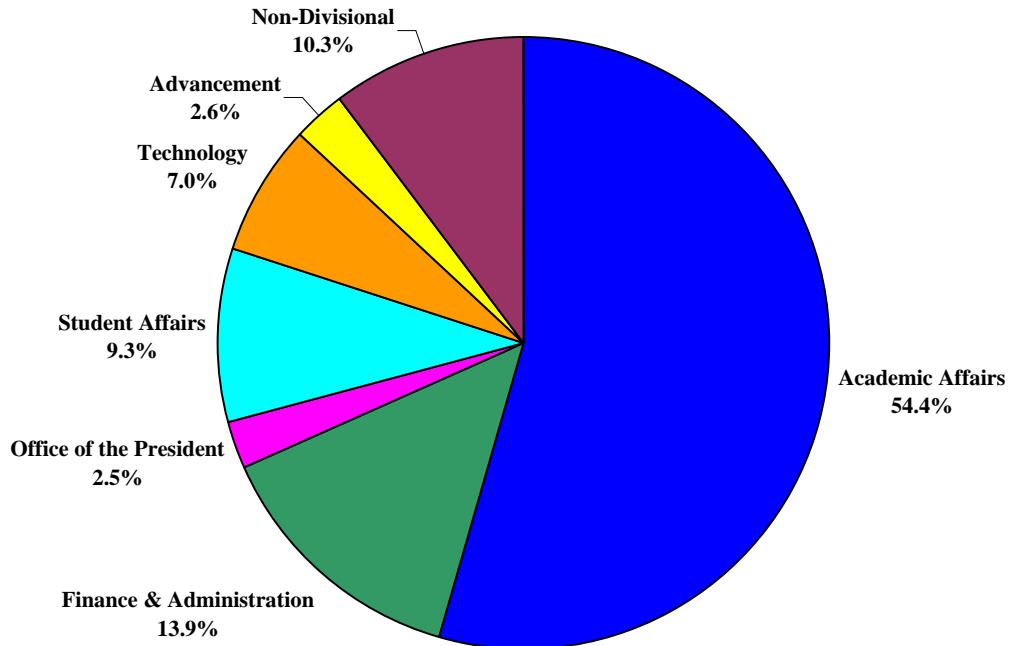
	FY 2007	FY 2008	Percent
	Modified	Budget	Change
	Budget	Budget	Change
Personnel			
Faculty	\$38,971,911	\$40,021,037	2.7%
Staff	30,127,196	31,049,438	3.1%
Students	3,474,079	3,271,347	-5.8%
Fringe Benefits	23,240,725	24,169,035	4.0%
Total Personnel	\$95,813,911	\$98,510,857	2.8%
Operating Expenses			
Supplies	\$2,086,597	\$2,053,778	-1.6%
Travel and Related Expenses	1,172,873	1,135,748	-3.2%
Information & Communication	1,617,313	1,594,653	-1.4%
Maintenance/Repairs/Utilities	6,379,641	7,141,691	11.9%
Scholarships, Aid & Awards	3,954,261	3,476,239	-12.1%
Equipment & Library Acquisitions	1,674,668	1,674,668	0.0%
Miscellaneous (see page 13)	4,437,908	4,425,165	-0.3%
Total Operating Expenses	\$21,323,261	\$21,501,942	0.8%
Other			
Non-mandatory Transfers (see page 13)	\$18,185,916	\$18,822,796	3.5%
Strategic Initiatives	300,000	250,000	-16.7%
Area Contingency Accounts	1,852,462	1,714,405	-7.5%
Total Other	\$20,338,378	\$20,787,201	2.2%
Total General Fund Expenditures	\$137,475,550	\$140,800,000	2.4%

Table 4
General Fund Expenditures by Division
Fiscal Years 2007 and 2008

Division	FY 2007* Modified Budget	FY 2008 Budget	FY 2008 % of Total	Percent Change
Academic Affairs	\$75,364,589	\$76,544,470	54.4%	1.6%
Finance & Administration	\$18,941,549	\$19,624,392	13.9%	3.6%
Office of the President	\$3,394,732	\$3,509,575	2.5%	3.4%
Student Affairs	\$13,324,119	\$13,139,275	9.3%	-1.4%
Technology	\$9,824,730	\$9,791,080	7.0%	-0.3%
Advancement	\$3,613,134	\$3,684,075	2.6%	2.0%
Non-Divisional (see Appendix C)	\$13,012,697	\$14,507,133	10.3%	11.5%
Total General Fund	\$137,475,550	\$140,800,000	100.0%	2.4%

*FY 2007 totals have been restated to reflect organizational changes.

Chart 4
General Fund Expenditures by Division
FY 2008



Auxiliaries

Auxiliary budgets for Fiscal Year 2008 total \$27 million, of which \$17.9 million represents earned income. See Appendix D on pages 15-19 for additional detail for the auxiliaries listed in Table 5.

Table 5
Auxiliary Budgets
Fiscal Years 2007 and 2008

<u>Auxiliary</u>	<u>FY 2007 Budget</u>	<u>FY 2008 Budget</u>	<u>Percent Change</u>
Intercollegiate Athletics	\$8,941,600	\$9,653,677	7.96%
Athletic Concessions	360,625	340,705	-5.52%
Housing Services	5,393,695	5,784,725	7.25%
Bookstore	5,500,000	5,750,000	4.55%
Parking Services	2,024,500	2,128,000	5.11%
Kilcawley Center	2,020,900	2,109,782	4.40%
Telephone Service-Residence Hall	123,000	117,100	-4.80%
Andrews Recreation and Wellness Center	1,048,500	1,213,000	15.69%
Total Auxiliary Budgets	\$25,412,820	\$27,096,989	6.63%
Less: Support from General Fund	(8,691,500)	(9,103,573)	4.74%
Subtotal	\$16,721,320	\$17,993,416	7.61%
Less: Support from Other Funds	(100,000)	(80,000)	-20.0%
Total Earned Income	\$16,621,320	\$17,913,416	7.77%

General Fund support to auxiliaries in Fiscal Year 2008 includes:

<u>Auxiliary</u>	<u>Operating Support</u>
Intercollegiate Athletics	\$6,827,177
Kilcawley Center	1,100,396
Andrews Rec/Wellness Center	1,176,000
Total General Fund Support	\$9,103,573

Other

Table 6 summarizes miscellaneous salary rates for part-time faculty, graduate assistants, research assistants, and other student employees.

Table 6
Miscellaneous Salary Rates
Fiscal Year 2008

Employee Classification	Rate
<i>Part-Time Faculty (per semester hour workload)</i>	
With Baccalaureate	\$ 650
With Masters or J.D.	\$ 800
With Doctorate	\$ 1,050
<i>Doctoral Fellowships (includes remittance of tuition and non-resident surcharge)</i>	\$10,000
<i>Graduate Assistants (includes remittance of tuition and non-resident surcharge)</i>	
Stipend for students in STEM departments	\$10,000
Stipend for students in all other academic departments	\$ 7,500
<i>Graduate Teaching Assistants (includes remittance of tuition and non-resident surcharge)</i>	
Stipend for students in STEM departments	\$10,000
Stipend for students in all other academic departments	\$ 8,750
<i>Student Employee Hourly Wage Rates*</i>	
Research Assistants	\$6.85
Student Assistants	\$6.85
Student Exception Rates <i>(as approved by the Executive Director of Student Life)</i>	\$7.00 - \$10.00

*Note: Student employee hourly wage rates are subject to revision, pending the cost of living adjustment in January 2008, as required by Ohio minimum wage law.

Capital Improvements Budget Highlights

The capital projects identified in the current biennium include those funded by three sources: (1) state appropriations; (2) re-appropriations from prior capital bills; and (3) local funds for new facilities. Local funds are expected to include a financially healthy mix of gifts and debt.

The University's total capital spending for the FY 2007-2008 capital biennium is \$43 million. State of Ohio capital improvement funds for YSU in the fiscal years 2007-08 biennium include \$10.2 million in capital appropriations, \$2.4 million in basic renovations, and \$643,000 in instructional equipment funds. In addition, \$5.9 million in unused funds were re-appropriated from previous capital budgets in Senate Bill 530. The Capital Budget Sources and Uses for the 2007-08 biennium appear on page 21 (Appendix F).

Centennial Campus Master Plan

The University commenced a comprehensive planning process in April 2003 to update YSU's Long Range Facilities Development Plan developed in 1984. The resulting Centennial Campus Master Plan ("Master Plan") incorporates the recommendations of other internal and external planning processes, including Youngstown 2010, the YSU space utilization study, and the Smoky Hollow Development Plan.

In March 2005, the YSU Board of Trustees adopted a conceptual framework for the Master Plan to advance YSU's core mission on behalf of academic and student life. In addition to the West Campus Gateway project, other major improvements envisioned in the Master Plan include a new building for the Williamson College of Business, an annex to Moser Hall to house new labs for the life sciences and engineering, refurbishments of Coffelt Hall, and enhancement of Kilcawley Center as the focal point for student life.

In December 2006, the YSU Board of Trustees formally endorsed the Master Plan and approved a resolution authorizing \$40 million in local debt to support the implementation of the Master Plan. Additionally, in February 2007, the Ohio Board of Regents approved the issuance of debt by YSU to support and implement the Master Plan.

In the current biennium, the following Master Plan projects will be undertaken:

New Williamson College of Business Building (\$30 million)

The goal of this project is to develop a state-of-the-art business school to replace the obsolete Williamson Hall and to serve the Mahoning Valley business community by providing space for business-oriented academic centers, meeting and conference space, and programs designed to meet the evolving needs of the community. The new facility will establish a strong physical and symbolic link between the University core campus and downtown Youngstown by locating the building on a prominent site between Rayen Avenue and Wood Street. The University has undertaken an aggressive fundraising campaign to support the Master Plan and specifically the new business facility, and has already secured gifts and pledges for this project, including a \$5 million gift from the Williamson family and a \$4 million gift from the Lariccia family. Program planning and architect selection is complete; construction is expected to commence in early 2008.

Other Campus Development (\$1.17 million)

Other campus development activities include the acquisition of key properties adjacent to the campus and the construction of walkways and plazas.

Infrastructure Upgrades (\$3.6 million)

Improvement and/or replacement of infrastructure and on-going activities of facilities capital improvements, and include:

- Campus-wide electrical systems
- Campus-wide building system upgrades
- Building masonry restorations

Instructional Space Upgrades (\$1.06 million)

Instructional Space upgrades will focus on improving the teaching/learning environment in the classrooms through a campus-wide program to upgrade/replace floors, ceilings, lighting and wall coverings.

Basic Renovations (\$5.5 million)

The Board of Regents defines projects below \$500,000 as *Basic Renovations*. These projects are approved as a whole, and must be designated as general or specific projects. Specific projects over \$100,000 that will begin or be completed in fiscal years 2007-08 are listed in Appendix F.

Instructional Equipment (\$643,641)

Funds are appropriated for instructional and data processing equipment to supplement equipment acquisitions made by institutions from local resources. Generally, equipment must be used directly for instructional purposes or in direct support of instruction. Equipment used for both instructional and non-instructional purposes (e.g., research) may be acquired; however, state funds will be paid to cover only that portion of costs that reflect usage for instructional purposes.

State Capital Component funds (\$963,000)

When a campus's formula-determined state capital allocation is less than its actual capital appropriation, the difference is allocated to campuses in the form of state Capital Component funds. Conversely, when capital appropriations exceed the formula-determined amount, the difference is deducted from the State Share of Instruction allocation. This serves as an incentive for campuses to carefully consider requests for state capital appropriations. Capital Component funds are generally unrestricted but must be used for capital-related purposes. The balance of YSU's accumulated and unused Capital Component funds is \$1.5 million. Of this amount, \$735,000 will be used in FY 2008 to help cover a portion of the Chase Equipment capital lease obligation for the Johnson Controls energy conservation project. YSU's FY 2008 Capital Component allocation from the state is projected to be \$198,000.

YOUNGSTOWN STATE UNIVERSITY

General Fund Revenue
FY 2007 and FY 2008

	FY 2007 MODIFIED BUDGET	FY 2008 BUDGET	CHANGE	PERCENT CHANGE	PERCENT of TOTAL
TUITION, FEES & OTHER STUDENT CHARGES					
MANDATORY FEES					
Instructional Fee	\$67,239,000	\$66,864,000	(\$375,000)	-0.6%	47.49%
General Fee	13,164,000	13,429,000	265,000	2.0%	9.54%
Technology Fee	2,649,000	2,657,000	8,000	0.3%	1.89%
Subtotal - Mandatory Fees	\$83,052,000	\$82,950,000	(\$102,000)	-0.1%	58.91%
OTHER TUITION & FEES					
Non-resident Tuition Surcharge	\$3,800,000	\$3,893,000	\$93,000	2.4%	2.76%
Laboratory/Materials Fee	2,425,000	2,425,000	0	0.0%	1.72%
Non-credit Instructional Fees	380,000	380,000	0	0.0%	0.27%
Miscellaneous Fees	273,750	227,750	(46,000)	-16.8%	0.16%
Application Fee (Undergraduate)	140,000	140,000	0	0.0%	0.10%
Application Fee (College Net)	55,200	55,200	0	0.0%	0.04%
Application Fee (Graduate)	20,000	20,000	0	0.0%	0.01%
Subtotal - Other Tuition & Fees	\$7,093,950	\$7,140,950	\$47,000	0.7%	5.07%
STUDENT CHARGES					
Fines & Penalty Assessments	\$517,500	\$567,500	\$50,000	9.7%	0.40%
Service Charges	573,750	689,036	115,286	20.1%	0.49%
Subtotal - Student Charges	\$1,091,250	\$1,256,536	\$165,286	15.1%	0.89%
Total - Tuition, Fees & Other Student Chrgs.	\$91,237,200	\$91,347,486	\$110,286	0.1%	64.88%
STATE APPROPRIATIONS					
State Share of Instruction	\$39,905,166	\$42,658,718	\$2,753,552	6.9%	30.30%
Success Challenge	2,422,693	2,471,326	48,633	2.0%	1.76%
Access Challenge	460,406	564,452	104,046	22.6%	0.40%
Jobs Challenge	90,074	90,074	0	0.0%	0.06%
Subtotal - State Appropriations	\$42,878,339	\$45,784,570	\$2,906,231	6.8%	32.52%
OTHER SOURCES					
Operating Funds Investment Income	\$1,200,000	\$1,310,970	\$110,970	9.2%	0.93%
Administrative Charge - Bookstore	500,000	500,000	0	0.0%	0.36%
Administrative Charge - Other Auxiliaries	377,037	574,418	197,381	52.4%	0.41%
Alumni Relations	283,050	283,050	0	0.0%	0.20%
Sales & Services of Educational Activities	119,700	119,700	0	0.0%	0.09%
Private Gifts	88,000	88,000	0	0.0%	0.06%
Other-Miscellaneous	792,224	791,806	(418)	-0.1%	0.56%
Subtotal - Other Sources	\$3,360,011	\$3,667,944	\$307,933	9.2%	2.61%
TOTAL GENERAL FUND REVENUE	\$137,475,550	\$140,800,000	\$3,324,450	2.4%	100.00%

YOUNGSTOWN STATE UNIVERSITY

General Fund Expenditures by Natural Classification
FY 2007 and FY 2008

	FY 2007		FY 2008		CHANGE	PERCENT CHANGE
	MODIFIED BUDGET	PERCENT OF TOTAL	BUDGET	PERCENT OF TOTAL		
PERSONNEL						
Full Service Faculty						
Professor	\$15,903,089	11.6%	\$16,217,342	11.5%	\$314,253	2.0%
Associate Professor	6,391,404	4.6%	6,670,464	4.7%	279,060	4.4%
Assistant Professor	6,426,044	4.7%	6,731,217	4.8%	305,173	4.7%
Instructor	1,270,934	0.9%	1,421,575	1.0%	150,641	11.9%
Subtotal - Full Service Faculty Salaries	\$29,991,471	21.8%	\$31,040,597	22.0%	\$1,049,126	3.5%
Temporary Faculty						
Summer School	\$3,060,000	2.2%	\$3,060,000	2.2%	\$0	0.0%
Faculty Overload	72,000	0.1%	72,000	0.1%	0	0.0%
Part-Time Faculty	4,162,266	3.0%	4,162,266	3.0%	0	0.0%
Continuing Education Faculty	109,174	0.1%	109,174	0.1%	0	0.0%
Extended Teaching Service	1,577,000	1.1%	1,577,000	1.1%	0	0.0%
Subtotal - Temporary Faculty Salaries	\$8,980,440	6.5%	\$8,980,440	6.4%	\$0	0.0%
Total Faculty Salaries	\$38,971,911	28.3%	\$40,021,037	28.4%	\$1,049,126	2.7%
Permanent Staff						
Professional/Administrative- Full-Time	\$12,944,253	9.4%	\$13,653,362	9.7%	709,109	5.5%
Professional/Administrative- Part-Time	325,325	0.2%	302,777	0.2%	(22,548)	-6.9%
Classified-Permanent (Part-Time & Full-Time)	15,992,656	11.6%	16,211,196	11.5%	218,540	1.4%
Subtotal - Permanent Staff Salaries	\$29,262,234	21.3%	\$30,167,335	21.4%	\$905,101	3.1%
Temporary Staff						
Classified Temporary/Intermittent	\$651,591	0.5%	\$598,063	0.4%	(\$53,528)	-8.2%
Classified Overtime	91,610	0.1%	141,610	0.1%	50,000	54.6%
Supplementary Salaries	100,639	0.1%	121,308	0.1%	20,669	20.5%
Occasional Service Payment	21,122	0.0%	21,122	0.0%	0	0.0%
Subtotal - Temporary Staff Salaries	\$864,962	0.6%	\$882,103	0.6%	\$17,141	2.0%
Total Staff Salaries	\$30,127,196	21.9%	\$31,049,438	22.1%	\$922,242	3.1%
Students						
Graduate Assistants	\$1,161,920	0.8%	\$1,211,920	0.9%	\$50,000	4.3%
Graduate Assistant Interns	20,000	0.0%	20,000	0.0%	0	0.0%
Student Assistants	1,934,332	1.4%	1,678,219	1.2%	(256,113)	-13.2%
Research Assistants	68,025	0.0%	68,025	0.0%	0	0.0%
Task Based Stipends	289,802	0.2%	293,183	0.2%	3,381	1.2%
Subtotal - Student Salaries	\$3,474,079	2.5%	\$3,271,347	2.3%	(\$202,732)	-5.8%
Total - Faculty, Staff & Student Salaries	\$72,573,186	52.8%	\$74,341,822	52.8%	\$1,768,636	2.4%
FRINGE BENEFITS	\$23,240,725	16.9%	\$24,169,035	17.2%	\$928,310	4.0%
TOTAL SALARIES & FRINGE BENEFITS	\$95,813,911	69.7%	\$98,510,857	70.0%	\$2,696,946	2.8%

YOUNGSTOWN STATE UNIVERSITY

General Fund Expenditures by Natural Classification (continued)
FY 2007 and FY 2008

	FY 2007		FY 2008		CHANGE	PERCENT CHANGE
	MODIFIED BUDGET	PERCENT OF TOTAL	BUDGET	PERCENT OF TOTAL		
OPERATING EXPENSES						
Supplies	\$2,086,597	1.5%	\$2,053,778	1.5%	(\$32,819)	-1.6%
Travel & Related Expenses	1,172,873	0.9%	1,135,748	0.8%	(37,125)	-3.2%
Information & Communication	1,617,313	1.2%	1,594,653	1.1%	(22,660)	-1.4%
Maintenance/Repairs/Utilities	6,379,641	4.6%	7,141,691	5.1%	762,050	11.9%
Library Acquisitions	1,075,160	0.8%	1,075,160	0.8%	0	0.0%
Equipment	599,508	0.4%	599,508	0.4%	0	0.0%
TOTAL OPERATING	\$12,931,092	9.4%	\$13,600,538	9.7%	\$669,446	5.2%
MISCELLANEOUS						
Student Scholarships, Aid & Awards	\$3,954,261	2.9%	\$3,476,239	2.5%	(\$478,022)	-12.1%
General Insurance	487,370	0.4%	487,370	0.3%	0	0.0%
Professional Fees & Services	1,542,748	1.1%	1,689,005	1.2%	146,257	9.5%
Bad Debt/Collections	878,604	0.6%	878,604	0.6%	0	0.0%
Rentals - Non-Facilities	541,854	0.4%	541,854	0.4%	0	0.0%
Other	987,332	0.7%	828,332	0.6%	(159,000)	-16.1%
TOTAL MISCELLANEOUS	\$8,392,169	6.1%	\$7,901,404	5.6%	(\$490,765)	-5.8%
OTHER						
Non-Mandatory Transfers						
Intercollegiate Athletics	\$6,592,600	4.8%	\$6,827,177	4.8%	\$234,577	3.6%
Challenge Funds	1,961,175	1.4%	2,126,614	1.5%	165,439	8.4%
Course Fees to Course Fee Fund	2,425,000	1.8%	2,425,000	1.7%	0	0.0%
Kilcawley Center	1,050,400	0.8%	1,100,396	0.8%	49,996	4.8%
ERIP Base Reserve	0 *	0.0%	1,153,405 *	0.8%	1,153,405	
Marketing Campaign	300,000	0.2%	300,000	0.2%	0	0.0%
Andrews Recreation/Wellness Center	1,048,500	0.8%	1,176,000	0.8%	127,500	12.2%
Technology Initiative	2,630,000	1.9%	2,140,663	1.5%	(489,337)	-18.6%
Transfer in from other funds	0	0.0%	(735,000)	-0.5%	(735,000)	
Capital Lease, Energy Conservation Project	0	0.0%	1,179,666	0.8%	1,179,666	
Transfer to Operating Reserve	200,000	0.1%	250,000	0.2%	50,000	25.0%
Carry-forward funds	1,006,106	0.7%	0	0.0%	(1,006,106)	-100.0%
Other	972,135	0.7%	878,875	0.6%	(93,260)	-9.6%
Subtotal - Non-Mandatory Transfers	\$18,185,916	13.2%	\$18,822,796	13.4%	\$636,880	3.5%
Miscellaneous Other						
Area Contingency Accounts & Other	\$1,852,462	1.3%	\$1,714,405	1.2%	(\$138,057)	-7.5%
Strategic Initiatives	300,000	0.2%	250,000	0.2%	(50,000)	-16.7%
Subtotal - Miscellaneous Other	\$2,152,462	1.6%	\$1,964,405	1.4%	(\$188,057)	-8.7%
TOTAL OTHER	\$20,338,378	14.8%	\$20,787,201	14.8%	\$448,823	2.2%
TOTAL GENERAL FUND	\$137,475,550	100.0%	\$140,800,000	100.0%	\$3,324,450	2.4%

* In FY 2007, the ERIP base savings dollars were allocated to the appropriate salary lines and subsequently transferred to the ERIP Base Reserve.

YOUNGSTOWN STATE UNIVERSITY

APPENDIX C

**General Fund Expenditures by Division
FY 2007 and FY 2008**

DIVISION	FY 2007* MODIFIED BUDGET	FY 2008 BUDGET	CHANGE	PERCENT CHANGE	PERCENT OF TOTAL
ACADEMIC AFFAIRS					
Academic Support and Temporary Faculty	\$15,786,738	\$16,191,899	\$405,161	2.6%	11.5%
Vacancy Pool (Search in Progress)	1,800,000	1,951,935	151,935	8.4%	1.4%
College of Liberal Arts & Social Sciences	13,165,795	12,423,210	(742,585)	-5.6%	8.8%
College of Business Administration	5,796,444	5,739,226	(57,218)	-1.0%	4.1%
College of Education	5,090,135	5,375,404	285,269	5.6%	3.8%
College of Science, Technology, Engineering & Math	12,403,247	13,919,722	1,516,475	12.2%	9.9%
College of Fine & Performing Arts	6,541,602	6,893,521	351,919	5.4%	4.9%
College of Health & Human Services	9,950,627	9,855,980	(94,647)	-1.0%	7.0%
School of Graduate Studies	1,680,988	1,768,573	87,585	5.2%	1.3%
Course Fee Transfer to Course Fee Fund	2,425,000	2,425,000	0	0.0%	1.7%
Course Fee carry-forward (transfer)	223,857	0	(223,857)	-100.0%	0.0%
Research Incentive carry-forward (transfer)	500,156	0	(500,156)	-100.0%	0.0%
Total - Academic Affairs	\$75,364,589	\$76,544,470	\$1,179,881	1.6%	54.4%
FINANCE & ADMINISTRATION					
Administrative Services	\$7,012,073	\$7,385,099	\$373,026	5.3%	5.2%
Financial Services & Budget	4,288,039	4,368,315	80,276	1.9%	3.1%
Other Administration	561,857	415,602	(146,255)	-26.0%	0.3%
Subtotal - Administration	\$11,861,969	\$12,169,016	\$307,047	2.6%	8.6%
Institution-Wide	7,079,580	7,455,376	375,796	5.3%	5.3%
Total - Finance & Administration	\$18,941,549	\$19,624,392	\$682,843	3.6%	13.9%
OFFICE OF THE PRESIDENT					
Office of the President	\$1,702,615	\$1,813,727	\$111,112	6.5%	1.3%
Human Resources	1,322,419	1,326,150	3,731	0.3%	0.9%
Institution-Wide	369,698	369,698	0	0.0%	0.3%
Total - Office of the President	\$3,394,732	\$3,509,575	\$114,843	3.4%	2.5%
STUDENT AFFAIRS					
Enrollment Services	\$3,688,897	\$3,901,239	\$212,342	5.8%	2.8%
Student Life	2,171,910	2,251,780	79,870	3.7%	1.6%
Other Student Affairs	1,063,071	1,135,343	72,272	6.8%	0.8%
Student Activity Fee carry-forward (transfer)	189,483	0	(189,483)	-100.0%	0.0%
Subtotal - Student Affairs	\$7,113,361	\$7,288,362	\$175,001	2.5%	5.2%
Institution-Wide	6,210,758	5,850,912	(359,846)	-5.8%	4.2%
Total - Student Affairs	\$13,324,119	\$13,139,275	(\$184,844)	-1.4%	9.3%
TECHNOLOGY					
Technology	\$7,109,730	\$7,650,417	\$540,687	7.6%	5.4%
Technology Master Plan Transfer	2,630,000	2,140,663	(489,337)	-18.6%	1.5%
Carry-forward funds (transfer)	85,000	0	(85,000)	-100.0%	0.0%
Total - Technology	\$9,824,730	\$9,791,080	(\$33,650)	-0.3%	7.0%
ADVANCEMENT	\$3,613,134	\$3,684,075	\$70,941	2.0%	2.6%
NON-DIVISIONAL					
Institutional Reserve	\$200,000	\$250,000	\$50,000	25.0%	0.2%
Transfers	12,512,697	14,007,133	1,494,436	11.9%	9.9%
Strategic Initiatives	300,000	250,000	(50,000)	-16.7%	0.2%
Total - Non-Divisional	\$13,012,697	\$14,507,133	\$1,494,436	11.5%	10.3%
Total General Fund	\$137,475,550	\$140,800,000	\$3,324,450	2.4%	100.0%

* FY 2007 modified budget is restated to recognize reorganization of CLASS and STEM colleges; move of Urban & Regional Studies from Academic Support to Graduate School; divisional changes for Budget Planning and Institutional Research; and ERIP base reserve and Course Fee funds, which are presented as transfers.

YOUNGSTOWN STATE UNIVERSITY

Auxiliary Detail
FY 2007 and FY 2008

<u>INTERCOLLEGIATE ATHLETICS</u>				
	<u>FY 2007</u>	<u>FY 2008</u>	<u>CHANGE</u>	<u>PERCENT CHANGE</u>
EARNED INCOME				
Football Tickets	\$397,500	\$455,000	\$57,500	14.5%
Basketball Tickets	122,500	120,000	(2,500)	-2.0%
Guarantees	400,000	716,500	316,500	79.1%
Program Sales	9,000	10,000	1,000	11.1%
Campus Vending Concessions	100,000	105,000	5,000	5.0%
Royalty Commission	10,000	30,000	20,000	200.0%
NCAA Revenue Sharing	370,000	450,000	80,000	21.6%
Program Advertising Sales/Recognition	130,000	140,000	10,000	7.7%
Radio/Television Income	40,000	45,000	5,000	12.5%
Pouring Rights & Miscellaneous	105,000	115,000	10,000	9.5%
Scoreboard Advertising				
Football	105,000	100,000	(5,000)	-4.8%
Basketball	35,000	35,000	0	0.0%
Viewing Boxes Contributions	425,000	425,000	0	0.0%
Total Earned Income	\$2,249,000	\$2,746,500	\$497,500	22.1%
OTHER RESOURCES				
General Fund Allocation	\$6,592,600	\$6,827,177	\$234,577	3.6%
Athletic Event Concessions	100,000	80,000	(20,000)	-20.0%
Total Other Sources	\$6,692,600	\$6,907,177	\$214,577	3.2%
TOTAL RESOURCES	\$8,941,600	\$9,653,677	\$712,077	8.0%
EXPENDITURES				
Permanent Staff	\$2,642,450	\$2,783,464	\$141,014	5.3%
Temporary Staff	196,941	90,285	(106,656)	-54.2%
Fringe Benefits	892,488	935,869	43,381	4.9%
Debt Service	0	0	0	
Scholarships	3,099,239	3,444,181	344,942	11.1%
Operating	2,110,482	2,399,878	289,396	13.7%
TOTAL EXPENDITURES	\$8,941,600	\$9,653,677	\$712,077	8.0%

YOUNGSTOWN STATE UNIVERSITY

Auxiliary Detail
FY 2007 and FY 2008

<u>ATHLETIC CONCESSIONS</u>				
	<u>FY 2007</u>	<u>FY 2008</u>	<u>CHANGE</u>	<u>PERCENT CHANGE</u>
EARNED INCOME				
Concession Sales	\$360,625	\$340,705	(\$19,920)	-5.52%
TOTAL RESOURCES	<u>\$360,625</u>	<u>\$340,705</u>	<u>(\$19,920)</u>	<u>-5.52%</u>
EXPENDITURES				
Permanent Staff	\$6,365	\$0	(\$6,365)	-100.00%
Temporary Staff	47,991	54,356	6,365	13.26%
Fringe Benefits	8,231	7,914	(317)	-3.85%
Administrative Charge	13,622	13,622	0	0.00%
Operating	284,416	264,813	(19,603)	-6.89%
TOTAL EXPENDITURES	<u>\$360,625</u>	<u>\$340,705</u>	<u>(\$19,920)</u>	<u>-5.52%</u>

<u>HOUSING SERVICES</u>				
	<u>FY 2007</u>	<u>FY 2008</u>	<u>CHANGE</u>	<u>PERCENT CHANGE</u>
EARNED INCOME				
Room Rentals and Board	\$5,223,695	\$5,614,725	\$391,030	7.49%
Vending Machine Commissions	20,000	20,000	0	0.00%
Rentals-Guests and Special Groups	150,000	150,000	0	0.00%
Total Earned Income	<u>\$5,393,695</u>	<u>\$5,784,725</u>	<u>\$391,030</u>	<u>7.25%</u>
TOTAL RESOURCES	<u>\$5,393,695</u>	<u>\$5,784,725</u>	<u>\$391,030</u>	<u>7.25%</u>
EXPENDITURES				
Permanent Staff	\$446,843	\$477,472	\$30,629	6.85%
Temporary Staff	330,000	390,000	60,000	18.18%
Fringe Benefits	177,041	199,312	22,271	12.58%
Debt Service	1,243,000	1,242,000	(1,000)	-0.08%
Administrative Charge	120,428	162,000	41,572	34.52%
Operating	3,076,383	3,313,941	237,558	7.72%
TOTAL EXPENDITURES	<u>\$5,393,695</u>	<u>\$5,784,725</u>	<u>\$391,030</u>	<u>7.25%</u>

YOUNGSTOWN STATE UNIVERSITY

Auxiliary Detail
FY 2007 and FY 2008

<u>BOOKSTORE</u>				
	<u>FY 2007</u>	<u>FY 2008</u>	<u>CHANGE</u>	<u>PERCENT CHANGE</u>
EARNED INCOME				
Register Sales	\$5,500,000	\$5,750,000	\$250,000	4.55%
TOTAL RESOURCES	<u>\$5,500,000</u>	<u>\$5,750,000</u>	<u>\$250,000</u>	<u>4.55%</u>
EXPENDITURES				
Permanent Staff	\$426,574	\$443,146	\$16,572	3.88%
Temporary Staff	127,000	195,000	68,000	53.54%
Fringe Benefits	165,793	177,803	12,010	7.24%
Administrative Charge	500,000	500,000	0	0.00%
Operating	4,280,633	4,434,051	153,418	3.58%
TOTAL EXPENDITURES	<u>\$5,500,000</u>	<u>\$5,750,000</u>	<u>\$250,000</u>	<u>4.55%</u>

<u>PARKING SERVICES</u>				
	<u>FY 2007</u>	<u>FY 2008</u>	<u>CHANGE</u>	<u>PERCENT CHANGE</u>
EARNED INCOME				
Parking Permits-Faculty & Staff	\$440,000	\$470,000	\$30,000	6.82%
Parking Permits-Students	1,390,000	1,441,500	51,500	3.71%
Parking Fines	50,000	50,000	0	0.00%
Parking Fees-Special Events	70,000	80,000	10,000	14.29%
Daily Parking Fees	45,000	45,000	0	0.00%
Parking Meters	4,000	6,000	2,000	50.00%
Parking Permits-Contracted Service	15,000	20,000	5,000	33.33%
Control Card Replacement	500	500	0	0.00%
Weekly Permits	10,000	15,000	5,000	50.00%
Total Earned Income	<u>\$2,024,500</u>	<u>\$2,128,000</u>	<u>\$103,500</u>	<u>5.11%</u>
TOTAL RESOURCES	<u>\$2,024,500</u>	<u>\$2,128,000</u>	<u>\$103,500</u>	<u>5.11%</u>
EXPENDITURES				
Permanent Staff	\$372,743	\$372,859	\$116	0.03%
Temporary Staff	428,404	437,852	9,448	2.21%
Fringe Benefits	175,348	179,421	4,073	2.32%
Administrative Charge	117,858	186,430	68,572	58.18%
Operating	930,147	951,438	21,291	2.29%
TOTAL EXPENDITURES	<u>\$2,024,500</u>	<u>\$2,128,000</u>	<u>\$103,500</u>	<u>5.11%</u>

YOUNGSTOWN STATE UNIVERSITY

Auxiliary Detail
FY 2007 and FY 2008

<u>KILCAWLEY CENTER</u>				
	<u>FY 2007</u>	<u>FY 2008</u>	<u>CHANGE</u>	<u>PERCENT CHANGE</u>
EARNED INCOME				
Food Services Commissions	\$220,000	\$245,000	\$25,000	11.36%
Candy Desk	50,000	51,000	1,000	2.00%
Duplication	580,000	580,000	0	0.00%
Graphic Center	45,000	50,000	5,000	11.11%
Recreation Room	10,000	10,000	0	0.00%
Room Rental	28,000	29,000	1,000	3.57%
Vending and Miscellaneous Sales & Service	37,500	44,386	6,886	18.36%
Total Earned Income	<u>\$970,500</u>	<u>\$1,009,386</u>	<u>\$38,886</u>	<u>4.01%</u>
OTHER RESOURCES				
General Fund Allocation	\$1,050,400	\$1,100,396	\$49,996	4.76%
TOTAL RESOURCES	<u>\$2,020,900</u>	<u>\$2,109,782</u>	<u>\$88,882</u>	<u>4.40%</u>
EXPENDITURES				
Permanent Staff	\$358,800	\$459,246	\$100,446	27.99%
Temporary Staff	179,046	158,500	(20,546)	-11.48%
Fringe Benefits	137,178	170,920	33,742	24.60%
Administrative Charge	74,463	126,000	51,537	69.21%
Operating	1,271,413	1,195,116	(76,297)	-6.00%
TOTAL EXPENDITURES	<u>\$2,020,900</u>	<u>\$2,109,782</u>	<u>\$88,882</u>	<u>4.40%</u>

<u>TELEPHONE SERVICE-RESIDENCE HALL</u>				
	<u>FY 2007</u>	<u>FY 2008</u>	<u>CHANGE</u>	<u>PERCENT CHANGE</u>
EARNED INCOME				
Local Service	\$116,000	\$115,000	(\$1,000)	-0.86%
Long Distance Service	7,000	2,100	(4,900)	-70.00%
TOTAL RESOURCES	<u>\$123,000</u>	<u>\$117,100</u>	<u>(\$5,900)</u>	<u>-4.80%</u>
EXPENDITURES				
Permanent Staff	\$14,970	\$12,636	(\$2,334)	-15.59%
Temporary Staff	12,000	12,000	0	0.00%
Fringe Benefits	6,139	5,275	(864)	-14.07%
Administrative Charge	10,666	10,666	0	0.00%
Operating	79,225	76,523	(2,702)	-3.41%
TOTAL EXPENDITURES	<u>\$123,000</u>	<u>\$117,100</u>	<u>(\$5,900)</u>	<u>-4.80%</u>

YOUNGSTOWN STATE UNIVERSITY

**Auxiliary Detail
FY 2007 and FY 2008**

<u>ANDREWS RECREATION AND WELLNESS CENTER</u>				
	<u>FY 2007</u>	<u>FY 2008</u>	<u>CHANGE</u>	<u>PERCENT CHANGE</u>
EARNED INCOME				
Faculty & Staff Memberships	N/A	\$19,000	N/A	N/A
Guest Passes	N/A	\$8,000	N/A	N/A
Program Fees	N/A	\$10,000	N/A	N/A
Total Earned Income	N/A	\$37,000	N/A	N/A
OTHER RESOURCES				
General Fund Allocation	\$1,048,500	\$1,176,000	\$127,500	12.16%
Total Other Resources	\$1,048,500	\$1,176,000	\$127,500	12.16%
TOTAL RESOURCES	<u>\$1,048,500</u>	<u>\$1,213,000</u>	<u>\$164,500</u>	<u>15.69%</u>
EXPENDITURES				
Permanent Staff	\$211,814	\$263,445	\$51,631	24.38%
Temporary Staff	323,985	362,500	38,515	11.89%
Fringe Benefits	87,997	115,051	27,054	30.74%
Administrative Charge	40,000	75,700	35,700	89.25%
Operating	384,704	396,304	11,600	3.02%
TOTAL EXPENDITURES	<u>\$1,048,500</u>	<u>\$1,213,000</u>	<u>\$164,500</u>	<u>15.69%</u>

YOUNGSTOWN STATE UNIVERSITY
Scholarship Summary
FY 2007 and FY 2008

	Total FY 2007	Foundation FY 2008	University* FY 2008	Total FY 2008
<u>Restricted Scholarship Programs:</u>				
DONOR RESTRICTED	\$645,200	\$666,050		\$666,050
SPECIAL TALENT	86,000	86,000		86,000
SPECIAL PURPOSE	318,000	237,500	100,000	337,500
ATHLETIC	3,194,739	99,600	3,444,181	3,543,781
Total Restricted Scholarship Programs	\$4,243,939	\$1,089,150	\$3,544,181	\$4,633,331
<u>Goal Based Scholarship Programs:</u>				
NEED BASED				
<i>To maximize access to YSU by awarding scholarships on the basis of financial need</i>				
Martin Luther King Achievement	\$510,000	\$200,000	\$325,000	\$525,000
PHEAA Grant Match	300,000	150,000	150,000	300,000
Housing Grants	294,000		300,000	300,000
Total Need Based	\$1,104,000	\$350,000	\$775,000	\$1,125,000
SCHOLARSHIPS FOR EXCELLENCE				
<i>To attract high quality students on the basis of academic excellence:</i>				
University Scholars	\$2,401,636	\$2,460,077		\$2,460,077
Trustee, President, Deans, and				
Transfer Scholarships for Excellence	1,342,500	948,823	470,344	1,419,167
Red and White Scholarship	396,000		690,667	690,667
<i>To support retention efforts by awarding scholarships to current and continuing students in recognition of academic achievement:</i>				
Academic Achievement	282,500		351,167	351,167
Department Scholarships	870,764		302,250	302,250
Total Scholarships for Excellence	\$5,293,400	\$3,408,900	\$1,814,428	\$5,223,328
OTHER				
<i>To support new and transfer enrollment objectives by offering scholarships to attract associate degree graduates and student leaders from beyond our primary service area:</i>				
Student Leader	\$68,200		\$77,000	\$77,000
Tri-C, Lorain, Stark, Jefferson, and Kent				
associate degree	4,400			4,400
Total Other	\$72,600		\$77,000	\$81,400
Total Goal Based Scholarship Programs	\$6,470,000	\$3,758,900	\$2,666,428	\$6,429,728
GRAND TOTAL	\$10,713,939	\$4,848,050	\$6,210,609	\$11,063,059

Note: The YSU Foundation will also disburse \$537,150 to YSU for non-scholarship programs in FY 2008.

* University total includes a \$30,000 contribution from the YSU Annual Fund. This contribution is expected to increase to \$35,000 in FY 2009.

YOUNGSTOWN STATE UNIVERSITY
Capital Budget Sources and Uses
Fiscal Years 2007-2008

APPENDIX F

Funding Uses	Funding Sources			Total
	Reappropriations SB 530	Appropriations HB 699	Other Funds	
Major Renovations				
Classroom Updates/Instructional Space	\$160,000	\$900,000		\$1,060,000
Tod Hall Renovations	146,979			146,979
Beeghly Center Rehab	14,963			14,963
Ward Beecher HVAC	133,987			133,987
College of Business		6,224,834	23,775,166	30,000,000
Total Major Renovations	\$455,929	\$7,124,834	\$23,775,166	\$31,355,929
Campus Development				
Purchase of Property	\$0	\$400,000		\$400,000
Main Street Development	0	768,684		768,684
Total Campus Development	\$0	\$1,168,684	\$0	\$1,168,684
Infrastructure Upgrades				
Electrical Upgrades	\$300,000	\$0		\$300,000
Building System Upgrades	858,349	1,950,000		2,808,349
Masonry Restorations	482,851			482,851
Steam Distribution System Upgr.	17,692			17,692
Total Infrastructure Upgrades	\$1,658,892	\$1,950,000	\$0	\$3,608,892
Technology				
Residential Technology Integration	\$34,020			\$34,020
Technology Upgrades	670,630			670,630
Total Technology	\$704,650	\$0	\$0	\$704,650
Basic Renovations				
Beeghly Center Gym Renovation	\$490,000			\$490,000
E.J. Salata Complex Renovations	125,000			125,000
Maag Library Renovations	330,000			330,000
Roof Renovations	450,000			\$450,000
Restroom Upgrades		300,000		300,000
Exterior Concrete Renovations		400,000		400,000
Stambaugh Stadium Renovations	100,000	350,000		450,000
Williamson Hall Renovations	100,000			100,000
Exterior Doors and Window Upgr.		300,000		300,000
DeBartolo Hall Renovations		200,000		200,000
Cushwa Hall Renovations		325,000		325,000
Fire Alarm Upgrades		270,592		270,592
Misc. Projects	554,205	250,000		804,205
Capital Component	963,123			963,123
Total Basic Renovations	\$3,112,328	\$2,395,592	\$0	\$5,507,920
Instructional Equipment	\$0	\$643,641	\$0	\$643,641
TOTALS	\$5,931,799	\$13,282,751	\$23,775,166	\$42,989,716